Item: 10A

Date: 5/21/2024

Port Maritime Center Occupancy Plan

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Port of Tacoma Commission Meeting Date: May 21, 2024



Briefing Objective



Provide Commissioners an understanding of the short-term and long-term occupancy plan to staff the Port's new Business Operations Center.

Strategic Plan Foundational Goals



EV2: Invest in assets that support living-wage job creation throughout Pierce County.

EV3: Develop and support land use and infrastructure policies that protect cargo supply chain and promote robust employment base.

OS4: Plan, design and construct a new Port staff workspace that also provides spaces for community engagement and mixed-use opportunities.

OS6: Foster an organizational culture that attracts, develops and retains a diverse, high-performing and engaged workforce.

Background



- Programming for the new building began in October 2023 with POT and NWSA.
- Architects met with each department several times to include in person meetings, workshops, surveys, etc.
- Programming sessions included Commission meeting space as informed by POT and NWSA staff.
- NWSA initially indicated only OPS would remain at One Sitcum – this changed to Commercial and OPS as relayed in early May 2024.

Programming: Key Topics



Each Department provided detailed input around these key topics:

Staffing Levels

- Current staffing levels for the department
- Projected staffing levels

A Day in the Life

- Daily department routines
- Sensitive or private functions

Meeting Spaces

Access to, frequency, and types of meeting spaces

Security

Security considerations

Workspace Arrangements

- Orientation of workspace for most conducive workflow, interactions, privacy, etc.
- Workstation options (Review prelim Office Standards)

Adjacencies and Shared Functions

- Proximity to and interactions with other departments or work groups.
- Access to shared spaces

Storage Requirements

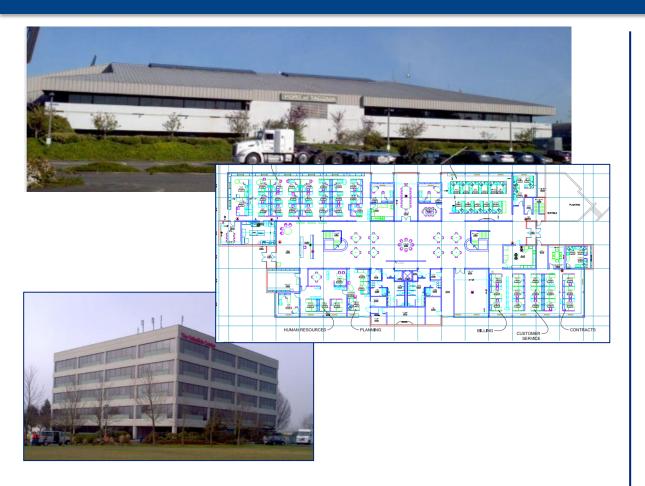
- Filing needs within work area
- Materials and other storage requirements

Equipment and IT Needs

Data/Comm / Audio-Visual / Office Equipment / Etc.

Programming: Finalizing Building Square Footage





One Sitcum Admin Spaces: 42,480

Fab. Admin / Comm. Meeting Spaces: 11,402

Current Admin Spaces Total: 53,882





Admin Spaces: 51,550

Comm. Meeting Space: 4,800

Future Admin Spaces Subtotal: 56,350

Building Lobby: 3,650

Total: 60,000

Programming - Additional Spaces



Spaces Not at One Sitcum

- Commission Meeting Space & Conference Room
- Lobby Restrooms and in vicinity of Commission Meeting Space
- Larger Lobby
- Break Rooms
- General Dept Storage
- IT Technology Lab
- Communications AV Studio
- Collaboration Zones Growth area in future
- Focus Rooms for Privacy, smaller meetings
- Mud Room / Locker Room for Employees returning from field & showers
- ADA compliant circulation
- Executive / HR 3rd Floor restrooms
- Executive Float offices (2) for Commissioners / Legal

Occupancy Plan - Assumptions



- Building occupancy life is estimated at ~50 years
- Staff contingency is 15% for new builds, an industry standard
- Port finds additional tenant for One Sitcum by 2028
- NWSA continues to pay on a per sq/ft basis in both buildings
- NWSA OPS does not occupy Business Center
- End of life was estimated for Fabulich Center (~2028) and One Sitcum (~2035 to 2040)

Scenario planning only – not final

Finalize
Tenant for
One Sitcum
2027

Fab Center sunsets ~2028

One Sitcum
Demo or Sale
~2035-2040

Maritime
Center
Programming
2024

Entity	#
POT	106
NWSA*	47
Contingency	15
Total	168

Maritime
Center
Occupancy
2027

Entity	#
POT	100
NWSA Exec	5
NWSA Finance	3
NWSA Env	14
NWSA Eng	1
Contingency	15
Total	138

One Sitcum Occupancy 2027-2028

Entity	#
POT Security Patrol - Desks	5
NWSA OPS	21
NWSA Comm	19
Tenant	25
Total	70

Maritime
Center
Occupancy
2028- 2030

Entity	#
POT Security Admin	106
NWSA total	23
Contingency	15
Total	144

Maritime
Center
Occupancy
2035-2040

Entity	#
POT	106
NWSA*	47
Contingency	15
Total	168

*Does not include NWSA OPS

POT Fab Center Rent Profile



Fabulich Center 5-Yr Projected Net Operating Income:

2024-2028 Combined Revenues: \$6.9 Million

2024-2028 Combined Expenses: \$5.2 Million

2024-2028 Combined Net Operating Income: \$1.7 Million (\$340K/yr Avg).

Notes:

- Market rents are \$23-\$25 sf/yr: Fabulich Center is a "Class B" Office property
- High maintenance and repair costs (\$643K/year avg) reduces net income
- Port plans to complete \$1.4 million in capital improvements in 2024
- Expenses exclude depreciation

